CLI
Training Catalogue
Dear Collective Leaders,

At the Collective Leadership Institute (CLI) we believe that it is possible to create a world that works for 100% of humanity and the planet. Since 2005 CLI has empowered people to lead collectively towards common goals. CLI believes Collective Leadership is the key competence for humankind to interact and address challenges in today’s globalised, interconnected, and complex world.

This catalogue will guide you to find the right entry point to become a Collective Leader or show you as a CLI alumna or alumnus how to deepen your expertise in collaboration skills for sustainability. No matter in which sector or project you work, whether you just started your career in sustainability or whether you are an experienced senior level manager, we have a training to offer that will enhance your Collective Leadership capacity.

The following key and categories will guide you through the catalogue:

<table>
<thead>
<tr>
<th>The training is for:</th>
<th>Myself</th>
<th>A small group of people</th>
<th>A group of 16+ people</th>
</tr>
</thead>
<tbody>
<tr>
<td>My / Our professional background:</td>
<td>Development cooperation</td>
<td>Civil Society / NGO</td>
<td>Public Sector / Ministry</td>
</tr>
<tr>
<td>My / Our professional experience:</td>
<td>Beginner</td>
<td>Experienced</td>
<td>5+ years</td>
</tr>
<tr>
<td>My / our time budget for trainings is:</td>
<td>2 days or less</td>
<td>3 - 4 days</td>
<td>Several Training Modules</td>
</tr>
</tbody>
</table>

More than 3,500 sustainability professionals have already participated in our capacity building programmes. The deeply impactful experience has led to mind-set shifts in most participants and more than 90% of our alumni have gone on to recommend our programmes to colleagues. In 2018, we broke our record with more than 500 new course participants and we are very much looking forward to welcoming you in our open courses, on-site trainings, or online learning offerings in 2019.

We look forward to welcoming you to one of our trainings. If you have any questions, feel free to get in touch with me.

Martin Fielko
Project Manager Educational Programmes
Collective Leadership Institute gGmbH
martin.fielko@collectiveleadership.com
+49 331 5816596 18
## COURSES

- **Open Courses**
  - The Art of Leading Collectively
  - The Art of Stakeholder Collaboration
  - The Art of Dialogue
  - Course Dates 2018
- **Short Courses**
  - Stakeholder Engagement / Multi-Stakeholder Partnerships
  - Energised Leader Workshop
  - Leadership and Circular Economy
- **On-site Courses**
- **Tailor-made Courses**

## ONLINE LEARNING

- Virtual Reality Training
- Webinars
- Videos
- Collective Leadership Compass Tool

## TRAINING PROGRAMMES

- Certified Collective Leadership Specialist
- Accredited Collective Leadership Facilitator
- Young Leaders for Sustainability

## PUBLICATIONS

- Books
- Collective Leadership Studies

## CLI TEAM & NETWORK
The Art of Leading Collectively
Navigating complex change with multiple actors

Are you starting a complex cooperation project, or are you in the midst of one you want to improve?
Do you need to shift the mind-set of stakeholders toward collaboration, or to find new ways to overcome challenges?
Do you need to arrive at tangible outcomes in a short time frame?

This course will help you implement more outcome-oriented and constructive co-creation on a day to day basis for yourself, your team, your organisation, and, above all, your change initiative with diverse stakeholders. It equips dedicated change makers in public, private, and civil society organisations with a tool for better co-creation. The dimensions of Collective Leadership can be learned and enhanced - individually and collectively.

The tool presented in The Art of Leading Collectively - the Collective Leadership Compass - helps you to keep your collaboration journey on track and to identify the necessary course corrections.

Dates 2019

<table>
<thead>
<tr>
<th>Date</th>
<th>Location</th>
<th>More Information and Registration:</th>
</tr>
</thead>
<tbody>
<tr>
<td>26 – 28 June</td>
<td>Potsdam (Berlin area), Germany</td>
<td><a href="http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/">http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/</a></td>
</tr>
<tr>
<td>24 – 26 October</td>
<td>Potsdam (Berlin area), Germany</td>
<td><a href="http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/">http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/</a></td>
</tr>
</tbody>
</table>

Price EUR 1,650 Including 3 days of training, lunch, welcome dinner, drinks & snacks during the training, a free copy of the book The Art of Leading Collectively

Discounts Available for: Groups, Alumni, Early Bird Registrations, New Organisations
The Art of Stakeholder Collaboration
Key concepts and competencies for achieving common goals

Are you a professional involved in multi-stakeholder partnerships or complex collaboration projects?
Do you want to develop new engagement strategies to create sustainable partnerships and to minimise unproductive conflict?
Do you need a powerful tool to create processes that foster solutions to complex sustainability challenges?

In this course, you will build your strategic abilities and implementation skills in stakeholder engagement, dialogue, and collaboration processes for high impact solutions. The training is based on the combined experience of our faculty and of CLI’s alumni from all over the world, active in the public sector, the private sector, and civil society. This course mixes conceptual input with a strong practical element. After this course you will have knowledge and practice in initiating and implementing Stakeholder Collaboration for success.

The tool presented in The Art of Stakeholder Collaboration - the Dialogic Change Model - helps you to design successful stakeholder collaboration processes. In this course we focus on phase 1 (Exploring and Engaging) and phase 2 (Building and Formalizing).

Dates 2019

<table>
<thead>
<tr>
<th>Dates</th>
<th>Location</th>
<th>More information and registration:</th>
</tr>
</thead>
<tbody>
<tr>
<td>2 – 5 July</td>
<td>Potsdam (Berlin area), Germany</td>
<td><a href="http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-potsdam/">http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-potsdam/</a></td>
</tr>
<tr>
<td>16 – 19 October</td>
<td>Siem Reap, Cambodia</td>
<td><a href="http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-siem-reap/">http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-siem-reap/</a></td>
</tr>
<tr>
<td>12 – 15 November</td>
<td>Potsdam (Berlin area), Germany</td>
<td><a href="http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-potsdam/">http://www.collectiveleadership.de/blog/event/the-art-of-stakeholder-collaboration-potsdam/</a></td>
</tr>
</tbody>
</table>

| Price | EUR 1,650 | Including 4 days of training, lunch, welcome dinner, drinks & snacks during the training |
| Discounts | Available for: | Groups, Alumni, Early Bird Registrations, New Organisations |

1 person  
groups 2 - 10  
4 days  
Beginner  
Senior  
Civil Society / NGO  
Public Sector / Ministry  
Private Sector / Company  
University / Research  
Foundation / Union  
Manager  
Executive  
5+ years
**OPEN COURSES**

**The Art of Dialogue**

*Empowering communication for consensus building*

The Art of Dialogue is designed for experienced trainers and facilitators, as well as alumni from other CLI courses who wish to bring their dialogic facilitation skills to an advanced level. Learn new tools for dialogic facilitation and develop your own personal leadership and communication styles in Stakeholder Collaboration. Self-observation, peer-reviews, and our professional feedback will guide you through the journey of improving your communication and facilitation skills. Come with your (cross-sector) team and enhance the quality of your team communication.

- Enhance competence for dialogue and communication
- Develop your ability to anchor dialogic practices in your stakeholder engagement process at all levels
- Empower yourself to develop your presence and stay more present, relaxed, and focused in demanding situations

**Date 2019**

<table>
<thead>
<tr>
<th>11 – 14 December</th>
<th>Potsdam (Berlin area), Germany</th>
</tr>
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<tbody>
<tr>
<td><strong>More information and registration:</strong> <a href="http://www.collectiveleadership.de/blog/event/the-art-of-dialogue-potsdam/">http://www.collectiveleadership.de/blog/event/the-art-of-dialogue-potsdam/</a></td>
<td></td>
</tr>
</tbody>
</table>

**Price**

| **EUR 1,650** | Including 4 days of training, lunch, welcome dinner, drinks & snacks during the training |

**Discounts**

| Available for: Groups, Alumni, Early Bird Registrations, New Organisations |

**Additional Information**

*This training is essential in becoming a Certified Collective Leadership Specialist and – as a next step – an Accredited Collective Leadership Facilitator. You can find more information about our Certification and Accreditation programme:* [http://www.collectiveleadership.de/blog/article/certification-track/](http://www.collectiveleadership.de/blog/article/certification-track/)
### Course Overview 2019

#### NEW EL
- **2 – 4 April**
  - English, French, German, Italian
  - Geneva, Zurich, Lugano, Switzerland
  - More information and registration: [http://www.collectiveleadership.de/blog/event/energised-leader/](http://www.collectiveleadership.de/blog/event/energised-leader/)

#### SC
- **14 – 17 May**
  - English
  - Cape Town, South Africa

#### SE
- **17 – 18 June**
  - German /Deutsch
  - Berlin, Germany

#### CL
- **26 – 28 June**
  - English
  - Potsdam (Berlin area), Germany
  - More information and registration: [http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/](http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/)

#### SC
- **2 – 5 July**
  - English
  - Potsdam (Berlin area), Germany

#### SC
- **9 – 12 September**
  - English, Arabic
  - Amman, Jordan

#### SC
- **16 – 19 October**
  - English
  - Siem Reap, Cambodia

#### CL
- **24 – 26 October**
  - English
  - Potsdam (Berlin area), Germany
  - More information and registration: [http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/](http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/)

#### SC
- **12 – 15 November**
  - English
  - Potsdam (Berlin area), Germany
  - More information and registration: [http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/](http://www.collectiveleadership.de/blog/event/the-art-of-leading-collectively-potsdam/)

#### NEW CL
- **12 – 15 November**
  - English
  - Cape Town, South Africa

#### AD
- **11 – 14 December**
  - English
  - Potsdam (Berlin area), Germany

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**CONTACT US**
Please contact Martin Fielko for further information and registration:
Phone: +49 331 581 65 96 – 18
E-Mail: martin.fielko@collectiveleadership.com
[http://www.collectiveleadership.de/article/open-courses/](http://www.collectiveleadership.de/article/open-courses/)
Stakeholder Engagement
This training is in German

Das Training hilft MitarbeiterInnen aus CSR-, HR- oder PR-Abteilungen, die sich bereits mit dem Thema Stakeholder-Dialog auseinandersetzen, diese effizient zu gestalten und nachhaltige Ergebnisse zu liefern. Es ist aber ebenso geeignet für TeilnehmerInnen, die das Thema erstmalig angehen möchten. In kleinen Gruppen werden mit vielen praktischen Übungen u.a. folgende Inhalte vermittelt.

- Potenzialanalyse für Stakeholder-Dialoge
- Die vier Phasen gelungenen Stakeholder Engagements: Explorieren und Einbeziehen; Aufbauen und Formalisieren; Umsetzen und Auswerten; Weiterentwickeln, Ausbauen oder Institutionalisieren
- Erfolgsfaktoren für gelungene Multi-Akteurs-Partnerschaften
- Entwicklung eines individuellen Handlungsplans für erfolgreiches Stakeholder Engagement

Das Training wird in Kooperation mit dem Deutschen Global Compact Netzwerk durchgeführt.

Daten 2018

<table>
<thead>
<tr>
<th>Preis</th>
<th>980 €</th>
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</thead>
<tbody>
<tr>
<td>1,5 Tage Training sowie Mahlzeiten und Getränke während des Trainings sind inklusive</td>
<td></td>
</tr>
</tbody>
</table>

Preisvorteile erhältlich für:
- UN Global Compact Teilnehmer, Gruppen, Early-Bird-Anmeldungen, neue Organisationen

Multi-Stakeholder Partnerships

Kostenfreie 2-Tagestrainings in der Methode des Dialogic Change Models für Vertreter der Zivilgesellschaft zu Multi-Stakeholder Partnerschaften werden dank der Förderung durch bengo engagement international angeboten.

Bitte kontaktieren Sie sabine.heckmann@collectiveleadership.com für weitere Informationen und Termine zu diesen Trainings.
NEW Energised Leader Workshop
The Art of Leading Collectively

Navigating the complex challenges of an ever-changing society requires more than just passion, intuition, or excellent planning. Collaboration is not only paramount; it is the only way to success. CLI’s Dr. Petra Kuenkel brings you a powerful and engaging workshop looking to change the way you view organisational purpose, collaboration and transformation.

This workshop aims to teach you:
- The Art of Leading Collectively as a driver of transformations
- Connecting leadership purpose with passion & commitment to a thriving world
- Individual and organisational aliveness as core elements of business strategies
- Collaboration literacy – stewarding sustainability across organisational boundaries

This part of the whole workshop series is a cooperation project between the UN Global Compact Network Switzerland, Intandem, and CLI.

Dates 2019

<table>
<thead>
<tr>
<th>Date</th>
<th>Location</th>
<th>More information and registration:</th>
</tr>
</thead>
<tbody>
<tr>
<td>2 April</td>
<td>Geneva, Switzerland</td>
<td><a href="http://www.collectiveleadership.de/blog/event/energised-leader/">http://www.collectiveleadership.de/blog/event/energised-leader/</a></td>
</tr>
<tr>
<td>3 April</td>
<td>Zurich, Switzerland</td>
<td><a href="http://www.collectiveleadership.de/blog/event/energised-leader/">http://www.collectiveleadership.de/blog/event/energised-leader/</a></td>
</tr>
<tr>
<td>4 April</td>
<td>Lugano, Switzerland</td>
<td><a href="http://www.collectiveleadership.de/blog/event/energised-leader/">http://www.collectiveleadership.de/blog/event/energised-leader/</a></td>
</tr>
</tbody>
</table>

Price CHF 950 Including 1 day of training, lunch, drinks & snacks during the training

Discounts Available for: Groups, Early Bird Registrations, Multiple Workshop participation

NEW Leadership and Circular Economy

Implementing circular economy models in the organisations of the future

Organisations realise the need to transition towards a more circular model to meet the expectations of their stakeholders for a more sustainable business culture. This requires rethinking the organisation’s business model, which in turn requires new behaviours and a new kind of leadership.

In cooperation with the Circulab Network, CLI provides a short course to learn about the concept of circular economy and the leadership skills needed in a game-based way.

Get in touch with [martin.fielko@collectiveleadership.com](mailto:martin.fielko@collectiveleadership.com) for more information and course dates.
On-site Courses

CLI’s training programmes come to you

You are interested in one of our open course formats, but the dates or places do not meet your schedule?
You have a group of 16 or more people that needs to be trained locally?
You prefer a local setting at the venue of your choice or want to save travel expenses for your group?
We offer a 4-day on-site capacity building program based on the course of your choice of the CLI standard educational program. These courses include:

- **The Art of Stakeholder Collaboration**
- **Advanced Stakeholder Collaboration**
- **The Art of Dialogue**
- **The Art of Leading Collectively**

* Consolidating your knowledge of The Art of Stakeholder Collaboration with focus on phase 3 and 4 of the Dialogic Change Model, review and adjust your strategies in the preparation and implementation of your stakeholder dialogues.

We offer the courses in English, German, French, and Spanish. CLI can also offer Arabic, Russian, and Ukrainian through partners. However, trainings in other languages with simultaneous interpreting can also be booked upon request.

For the on-site course, the programme will be designed with a focus on project or country-specific objectives, including a review and analysis of the project, preparatory interviews with participants, facilitation design and all training material, implementation of the course with two facilitators, debriefing with an option of follow-on capacity building, and a debriefing report with recommendations, all in close communications with your core team.

Training your team on-site can reduce travel costs and makes your planning flexible. We offer this kind of training for 16+ participants and it becomes more affordable the more participants you have.

Different projects or organisations can also jointly register to have an on-site training together. You can specify the location, dates, and number of participants (up to 24). Two of our expert trainers will be made available to implement your training.

<table>
<thead>
<tr>
<th>Price</th>
<th>EUR 1,500 per participant</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>For 4 days of training for 16 participants with 2 CI facilitators; every additional participant EUR 500 per person; travel and accommodation for the facilitators are extra</td>
</tr>
</tbody>
</table>

More information, references and registration:

[http://www.collectiveleadership.de/blog/article/on-site-courses/](http://www.collectiveleadership.de/blog/article/on-site-courses/)
Tailor-made Courses

Your organisation faces a challenge - we have the tailor-made solution for you

A customised training will meet the specific development goals of your organisation and will focus on the concrete challenges and tasks of your team and partners. Interviews with you, your team, and your partners help define the parameters for the training. A tailor-made training is always a combination of capacity building and consulting.

You can choose between these core modules, which we customise according to your needs:

- The Art of Leading Collectively
- The Art of Stakeholder Collaboration
- Advanced Stakeholder Collaboration*
- Multi-Stakeholder Partnerships
- The Art of Dialogue
- Certification Track (see page 16)
- Young Leaders for Sustainability (see page 18)

* Consolidating your knowledge of The Art of Stakeholder Collaboration with focus on phase 3 and 4 of the Dialogic Change Model, review and adjust your strategies in the preparation and implementation of your stakeholder dialogues

For more information about the contents of each module, please refer to the course pages in this catalogue.

We offer tailor-made courses in English, German, French, and Spanish. CLI can also offer Arabic, Russian, and Ukrainian through partners. However, trainings in other languages with simultaneous interpreting can also be booked upon request.

<table>
<thead>
<tr>
<th>Price</th>
<th>Upon request</th>
<th>Depends on the individual customization and the duration of the training as well as on the group size. The tuition fee includes preparation and facilitation of the tailor-made course and includes all training material.</th>
</tr>
</thead>
<tbody>
<tr>
<td>More information and booking request</td>
<td><a href="http://www.collectiveleadership.de/blog/article/tailor-made-courses/">http://www.collectiveleadership.de/blog/article/tailor-made-courses/</a></td>
<td></td>
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</tbody>
</table>
ONLINE LEARNING

NEW Virtual Reality Training
A cutting-edge online experience

Have you participated in one of CLI’s trainings in the past or are you about to participate in one? Would you be interested in sustaining what you have learned with additional online courses? Do you want to update your knowledge and share it with partners without additional travelling? The 3D Learnspace has been developed by CLI’s cooperation partner WBS to enable meeting online as a group again for additional trainings, and sharing experiences after an in-person course. The 3D Learnspace creates an online space where course participants can meet and learn just like in real life. It adds gamification aspects that make it fun to use. And, it supports the inperson learning with an engaging and stimulating follow-up experience.

We offer the 3D Learnspace as a one-day learning experience for our courses:
- The Art of Stakeholder Collaboration
- The Art of Leading Collectively.

We check-in online six months after the course to recap what has been learned, to have additional learning sessions, and to exchange knowledge and experiences.

Your benefits:
- Get first-hand tips on how to improve your collaboration system from our online facilitators.
- Deepen your knowledge on stakeholder collaboration and collective leadership.
- Keep in touch with CLI alumni and share experiences.
- Invite partners to join in to scale the training effect.
- Save time, travel expenses, and CO2 emissions.

Date 2019

<table>
<thead>
<tr>
<th>16 May</th>
<th>Stakeholder Collaboration</th>
<th>More information and registration: <a href="http://www.collectiveleadership.de/blog/event/3dlearspace_stakeholder_collaboration/">http://www.collectiveleadership.de/blog/event/3dlearspace_stakeholder_collaboration/</a></th>
</tr>
</thead>
</table>

Other dates and group bookings upon request

<table>
<thead>
<tr>
<th>Price</th>
<th>EUR 400</th>
<th>Including registration and creation of your online avatar, 1 day of training, access to the virtual training centre and online resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Discounts</td>
<td>Available for:</td>
<td>Groups, Alumni, Early Bird Registrations</td>
</tr>
</tbody>
</table>

1 person | 2 - 10 groups | 1 day | Beginner | Experienced | 5+ years | Senior | Executive | Manager | Development cooperation | Civil Society / NGO | Public Sector / Ministry | Private Sector / Company | University / Research | Foundation / Union
The easiest way to keep in touch with CLI is subscribing our Newsletter. Three times a year you will get the latest news on CLI project activities, events, and, of course, the next trainings. More than 10,000 people from all over the world receive these regular updates.

Sign up: [http://www.collectiveleadership.de/blog/article/stay-informed/](http://www.collectiveleadership.de/blog/article/stay-informed/)

CLI Website
[www.collectiveleadership.com](http://www.collectiveleadership.com)

Other Websites & Social Media Pages:
Dr. Petra Kuenkel’s personal blog: [petrakuenkel.com](http://petrakuenkel.com)

Learning Platforms:
Collective Leadership Compass [compass-tool.net](http://compass-tool.net)
Dialogic Change Model [stakeholderdialogues.net](http://stakeholderdialogues.net)
CLI Webinars [collectiveleadership.edudip.com](http://collectiveleadership.edudip.com)

Facebook: [facebook.com/collectiveleadershipinstitute](http://facebook.com/collectiveleadershipinstitute)
Twitter: [twitter.com/C_L_I](http://twitter.com/C_L_I)
Youtube: [https://www.youtube.com/channel/UCKJJKzMXK3oU4aK7hOliv2w/playlists](https://www.youtube.com/channel/UCKJJKzMXK3oU4aK7hOliv2w/playlists)
ONLINE LEARNING

Webinars
Your entry point for online learning

In our online academy we run webinars on the topics of Collective Leadership and Stakeholder Collaboration. All webinars are free and open to everybody interested in our topics.

In 2019, we are planning some webinars on the following topics:
- Multi-Stakeholder Partnerships
- NEW Stakeholder Engagement for Companies
- Collective Leadership introduction
- Stakeholder Collaboration introduction

Check the dates and times of our webinars or watch past sessions by registering at our Online Academy: collectiveleadership.edudip.com.

<table>
<thead>
<tr>
<th>Price</th>
<th>Free</th>
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<tbody>
<tr>
<td>More information and registration</td>
<td>collectiveleadership.edudip.com</td>
</tr>
</tbody>
</table>

Even if you cannot participate at the time of a scheduled webinar, it is worth registering to get the video recording and the PDF of slides.

Videos
Watch CLI contents online

Basic knowledge about collective leadership and stakeholder collaboration, participants’ feedback to our courses, as well as recordings of our webinars can be found on our YouTube-Playlist:

https://www.youtube.com/channel/UCKJKzMXK3oU4aK7hOliv2w/playlists

Stakeholder Collaboration
https://www.youtube.com/playlist?list=PLF4dj1yAX8QI98BJdXOObv53S4adBq62K

Collective Leadership
https://www.youtube.com/playlist?list=PLF4dj1yAX8QLiOIdtj1GTX4dEnEQJr5bc50

Online Learning
https://www.youtube.com/playlist?list=PLF4dj1yAX8QLiOy1Gmhpwa4YjutEwnjGiHV

Stories of Transformation
https://www.youtube.com/playlist?list=PLF4dj1yAX8QLw5Tbc2b6hoxrlInJHkH

Dr. Petra Kuenkel
https://www.youtube.com/playlist?list=PLF4dj1yAX8QI1Cs19wN7v7QEHbztzSAAg
Collective Leadership Compass Tool
Open Your Compass and navigate complex change by leading collectively

To use the Collective Leadership Compass in your daily life, access our online Compass Tool to navigate complex change.

There will be three levels of compass application:
- Collaborative Change Maker
- Collaboration System
- Transformation Network

With the 2018 release of the Collective Leadership Compass Tool, the first level “Collaborative Change Maker” is ready for use:
You can identify your collaboration competency pattern, strengthen your leadership for better co-creation, and increase your impact in navigating complex change. You can improve your Collective Leadership skills by applying the Compass in three ways:
- Identify your competence pattern to assess your strengths
- Identify a challenge pattern to decide what action dimensions to focus on next
- Plan action with the compass to create functional patterns of change

For the next levels to come, the Compass Tool can also be used on team-, organisation-, and collaboration system level and includes features for a Collective Leadership community.

Feel free to create your free trial account. All participants of The Art of Leading Collectively will use the Tool in the course.

<table>
<thead>
<tr>
<th>Price</th>
<th>Free trial version</th>
<th>Individual accounts are free. Organisations’ accounts upon request.</th>
</tr>
</thead>
<tbody>
<tr>
<td>More information and registration</td>
<td>compass-tool.net</td>
<td></td>
</tr>
</tbody>
</table>

Price Free trial version Individual accounts are free. Organisations’ accounts upon request.
Certified Collective Leadership Specialist
Scaling up collaboration skills globally

CLI Certified Collective Leadership Specialists are trained in the methodologies © Dialogic Change Model and © Collective Leadership Compass and can apply them successfully in practice.

The certification programme requires successfully completing the following course modules:
- The Art of Leading Collectively
- The Art of Stakeholder Collaboration
- The Art of Dialogue

in an open course →, on-site course ←, or tailor-made course-format.

For open course dates 2019, you can check the catalogue pages 4-7.

By completing our certification programme, Collective Leadership Specialists will have proven expertise in designing and invigorating multi-stakeholder initiatives that work to achieve outcomes across the Sustainable Development Goals.

Becoming a certified Collective Leadership Specialist is also a compulsory qualification to become an accredited Collective Leadership Facilitator (see next page).

<table>
<thead>
<tr>
<th>Price</th>
<th>EUR 4,500</th>
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<tbody>
<tr>
<td>Certification</td>
<td>Professional Certificate in Collective Leadership</td>
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<td><a href="http://www.collectiveleadership.de/blog/article/certification-track/">http://www.collectiveleadership.de/blog/article/certification-track/</a></td>
</tr>
</tbody>
</table>

**Mai ElAshmawy:**
Collective Leadership Specialist since 2017
Collective Leadership Facilitator since 2018

» "The accreditation program opened to me a new horizon of capacities to contribute effectively to sustainable change initiatives within the Arab Region and the world at large." «
Training Programmes

Accredited Collective Leadership Facilitator
Facilitate Collective Leadership core courses and guide Multi-stakeholder initiatives using Collective Leadership methodologies

Accredited Collective Leadership Facilitators are fully empowered to facilitate CLI core courses and facilitate multi-stakeholder processes using Collective Leadership methodologies. Accredited CL Facilitators may lead their own not-for-profit courses in:
- The Art of Stakeholder Collaboration
- The Art of Leading Collectively

This entails that in addition to undergoing the Certified Collective Leadership Specialist programme, they must successfully organise and co-facilitate their own course supervised and supported by an experienced CLI facilitator. Furthermore, they publish a reflective or applied case study on CLI methodologies.

Throughout all phases of the accreditation process, trainees are responsible for demonstrating to CLI faculty fluency with the Collective Leadership approach, aptitude for facilitation and coaching, and a capacity for personal reflection and growth. In order to become accredited, trainees must also embody values such as inclusivity, respect for diversity, professionalism, and a commitment to contributing to the sustainability movement.

Once accredited, Collective Leadership Facilitators can establish a Collective Leadership Academy through which they can market, organize, and facilitate not-for-profit CLI foundation courses. The Collective Leadership Academy, the Collective Leadership Facilitator’s profile(s), and related courses will all be added to the CLI website.

<table>
<thead>
<tr>
<th>Price</th>
<th>See Collective Leadership Specialist</th>
<th>11 days of training + additional time investment in organising and co-facilitating a course and publishing a case study</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accreditation</td>
<td>Professional Accreditation in Collective Leadership Facilitation</td>
<td></td>
</tr>
<tr>
<td>More information and registration</td>
<td><a href="http://www.collectiveleadership.de/blog/article/collective-leadership-academies-network/">http://www.collectiveleadership.de/blog/article/collective-leadership-academies-network/</a></td>
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</table>
Young Leaders for Sustainability

The word is changing – so is leadership

Training young professionals who are at the beginning of their careers to become future leaders for sustainability is the goal of the Young Leaders for Sustainability programme. Since 2012, CLI has trained 100 young professionals to become leaders for sustainability. YLS is organized around the six dimensions of the Collective Leadership Compass. The holistic approach of the Compass is always at the centre of the training and enables YLS participants to find suitable solutions to complex sustainability challenges.

The session outline is the following:

Module 1
- Exploring leadership
- The Collective Leadership Compass
- Compass dimensions covered: Wholeness, Innovation

26 – 28 June or: 24 – 26 October

Module 2
- Networking and getting your process on track
- The Dialogic Change Model
- Compass dimensions covered: Engagement, Collective Intelligence

2 – 5 July or: 12 – 15 November

Module 3
- Visioning and facilitating
- The Collective Leadership Compass and The Dialogic Change Model
- Compass dimensions covered: Future Possibilities, Humanity

11 – 14 December

Additional components
- One day online sessions between each module
- Participants will become part of the CLI Alumni Network

Price

| EUR 4,500 |

Including 11 days of training + 2 days of optional online training, lunch, welcome dinner, drinks & snacks during the training, a free copy of the book The Art of Leading Collectively

Certification

Young Leader for Sustainability

More information and registration request

http://www.collectiveleadership.de/blog/article/young-leaders-of-sustainability/
Books

Inspirational guides for co-creating a sustainable, socially just future

NEW Stewarding Sustainability Transformations
An Emerging Theory and Practice of SDG Implementation
THE NEW REPORT TO THE CLUB OF ROME

In the context of the world’s pressing sustainability challenges this new Report to the Club of Rome presents a novel approach to navigating collaborative change in partnerships between governments, research institutions, corporations and civil society activists. With reference to the 17 Sustainable Development Goals and the Planetary Boundaries it introduces the theory and practice of Collective Stewardship as a management tool that respects the integrity of human and natural systems. Drawing on the work of transdisciplinary scientific scholars and seasoned sustainability practitioners, it shows how transformative change can be built on life’s inherent tendency to generate patterns of vitality and resilience. This ground-breaking monograph shows workable pathways to stewarding patterns of aliveness in social and ecological systems at all levels of the global society. As a highly regarded author and expert in collective leadership, Petra Kuenkel inspires academics and practitioners alike to explore new routes towards co-creating responsible futures in the era of the Anthropocene, where the human footprint has begun to change the course of planetary evolution. She invites decision-makers, researchers, planners and social activists to become stewards of systems patterns, enhance their collaborative competencies and guide life-enhancing socio-ecological interaction at scale. The conceptual architecture the author elaborates builds transformation literacy and boils down to a practical guidance for planning and implementing interventions across all sectors of society. It helps bring about change through a deliberate combination of enlivening narratives, empowering metrics, enabling processes, multi-level governance, guiding regulations, and life-supporting innovation. This comprehensive book sets a new direction in the field of sustainability transformations and will become a foundation for planning collective action and achieving impact at scale.

USD 69.99 321 pages Springer International Publishing (Switzerland) published: 2019 language: English
ISBN: 978-3-030-03690-4
**PUBLICATIONS**

**Books**

**The Art of Leading Collectively**
A guide to collaborative impact for leaders in industry, government, and social change networks.

- **EUR 28.50**
- 304 pages
- Chelsea Green Publishing (USA)
- published: 2016
- language: English
- Related CLI training: The Art of Leading Collectively

**Stakeholder Dialogues**
Key Concepts and Competencies for Achieving Common Goals - a practical guide for change agents from public sector, private sector and civil society

- **EUR 35.00**
- 228 pages
- Books on Demand (Germany)
- published: 2011
- languages: English, French
- ISBNs: 978-3-839183021 (English); 978-3-744894562 (French)
- Related CLI training: The Art of Stakeholder Collaboration

**Stakeholder Dialoge erfolgreich gestalten**
Methodologies to create sustainable multi-stakeholder partnerships.

- **EUR 39.99**
- 168 pages
- Springer Gabler (Germany)
- published: 2016
- language: German
- ISBN: 978-3-658-10568-6
- Related CLI training: Multi-Stakeholder Partnerships

**Führung mit Sinn**
A guide that supports business managers in finding their way to sustainable leading, asking difficult questions, and redefining their business and leadership style.

- **EUR 37.99**
- 216 pages
- Springer Gabler (Germany)
- published: 2016
- language: German
- ISBN: 978-3-658-10562-4

**Mind and Heart**
Mapping your personal journey towards leadership for sustainability.

- **EUR 25.00**
- 252 pages
- Books on Demand (Germany)
- published: 2008
- language: English
- ISBN: 978-3-8370-2799-0
Collected Leadership Studies
Methodological backgrounds and case studies

The Collective Leadership Study series provides insights from real cases and background knowledge on CLI’s methodologies. The series is registered: ISSN 2569-1171.


NEW Vol. 5 A Pattern Approach to Stewarding Sustainability Transformation – How the 17 SDGs Can Become a Starting Point for Systemic Change (2018)

Vol. 4 Collaboration for the SDGs - The Set Up of the Nebhana Water Forum in Tunisia (2017)

Vol. 3 Empowering Young Professionals - How we can tap into the potential of a passionate generation (2015)

Vol. 2 Navigating Complex Change - How We Can Master the Challenges of Stakeholder Collaboration (2014)

Vol. 1 Shifting the Way We Co-create: How We Can Turn the Challenges of Sustainability into Opportunities (2013)

Price free
More information and download http://www.collectiveleadership.de/blog/article/books/
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